



GLASGOW  
CITY REGION

# 2023/24

## GLASGOW CITY REGION ANNUAL PERFORMANCE REPORT



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# Welcome



I am delighted to introduce our latest Annual Report which sets out progress on the City Deal and on our wider Regional activities.

Our £1.13 billion City Deal continues to be one of the largest and most advanced in the country and it is delivering at pace, with all projects underway.

Noteworthy progress includes the completion of the new bridge over the M8 at Sighthill, the formal opening of Greenock Ocean Terminal, and the recent arrival by water of the main spans for the Govan – Partick opening swing bridge and similarly the two sections of the first opening road bridge over the Clyde.

Local businesses and communities have benefitted from the City Deal, with over £147 million worth of City Deal contracts won by local business and 350 employment opportunities for local people and young people, such as apprenticeships and new entrant positions.

Unbelievably, August this year will mark ten years since the City Deal was signed with the UK and Scottish Governments, an opportunity to reflect on what we have achieved, what we have learned and also of course what comes next.

The City Deal provided the foundation for the establishment of our Glasgow City Region Partnership and with a widely extended remit, we have oversight of the programme underway for our Regional Economic Strategy.

The Region has been successful in generating extensive funding for key programmes from the UK and Scottish Governments.

In fact, last year saw almost £300 million of new Government funding come to the Region.

City Deal projects have underpinned the Region's booming innovation economy, enabling the build and expansion of the Region's three key Innovation Districts.

Our pilot Innovation Accelerator status and funding, new Innovation Action Plan, developed with Innovate UK, and work to develop the Region's £160 million Investment Zone, are evidence of the legacy of the City Deal programme and the success of the partnership.

We look to the year ahead, as we press forward with the City Deal programme.

Work will continue with the Governments to shape our new Investment Zone, and we will finalise the strategy to support and grow our Innovation Economy, and support new ambitious Innovation projects.

Finally, we welcome further discussions about future funding opportunities for Glasgow City Region which will provide us with greater local powers to let us continue to work together to achieve common ambitions and address collective challenges.



## Susan Aitken

Leader of Glasgow City Council and  
Chair of the Glasgow City Region Cabinet





Glasgow City Region is a key engine of economic growth for both the Scottish and UK economies. With a population of 1.8 million people, it provides 34% of Scotland's jobs and is a base to almost 30% of the nation's businesses. Its economy produced approximately £48 billion of Gross Value Added (GVA) in 2021, making it the fourth largest City Region outside of London.

Eight local authorities make up the Region: East Dunbartonshire, East Renfrewshire, Glasgow City, Inverclyde, North Lanarkshire, Renfrewshire, South Lanarkshire and West Dunbartonshire.



The Glasgow City Region Economic Strategy was launched in December 2021, with the accompanying detailed action plan approved by Cabinet in August 2022. The strategy has already started to have a profound impact on wider public sector policy, decision-making and spend for the local area of 1.8 million residents and 50,000 businesses.

The strategy and action plan set the approach for how the Region will weather current and future key challenges – including the impact of Covid-19, the climate emergency and unprecedented technological advances. The approach is a first in that it has been developed and endorsed not only by the Region's eight councils, but by government and wider public sector agencies including Scottish Enterprise and Skills Development Scotland.

Three key Regional challenges are woven through the strategy:

- The imperative to address the **climate emergency**. This includes managing the risk of rising sea levels, flooding, coastal erosion and heatwaves; supporting businesses to address climate action to improve their efficiency, productivity and competitiveness; and ensuring the transition to net zero is fair and equitable.
- The need to **create a much more inclusive economy**. With the Region home to some of the most deprived communities in Scotland, actions need to tackle the underlying drivers such as rising underemployment, economic activity due to ill health and low employment rates for specific groups.
- The long-standing issue of **low productivity** has constrained the local economy. Actions will need to address growing the number of businesses per capita and business Research and Development spend, both of which need to increase.

Our shared vision sets out the partners' commitment to addressing these challenges.

**By 2030, Glasgow City Region will have the most Innovative, Inclusive and Resilient Economy in the UK.**

In delivering the strategy, our detailed action plan is used to monitor and report progress through regular updates to the Regional Partnership and Cabinet. The action plan sets out a series of programmes that will be taken forward, some of which are already underway and some which require to be further developed. A number of exciting initiatives are already being developed including proposals to establish a **Regional investment fund**; programmes for **Fair and Healthy Work**; **Green Business Support**; a **Green Demonstrator** for electric vehicle charging; a **Future Towns and City initiative**; and finally a **Foundational Economy pilot**.

Progress against each of our 12 priority programmes within the Regional Economic Strategy is set out below:

### City Deal

At the end of 2023/24, of the City Deal's 21 projects, one was formally complete; seven are reporting at Amber status; and 13 are reporting at Green. Of the 21 Strategic Business Cases (SBCs), all are now complete (with one under review). Of the 27 Outline Business Cases (OBCs), 24 have been approved (with two under review); and of the 112 Full Business Cases (FBCs), 56 have been approved. A review of the Programme is underway to determine what changes may be required to scope/milestones to ensure successful delivery.

### Innovation

GCR is one of three areas in the UK to share £100m funding as part of the UK Government Innovation Accelerator programme. The Regional Innovation Accelerator Plan was submitted to the UK Government in June 2022. Formal sign-off for the projects was given by the GCR Regional Partnership in February 2023 and delivery started in April 2023. The Innovation Action Plan was approved by Cabinet in November 2023 and the Intelligence Hub is now working with partners to develop the next phase, with a focus on understanding better the current innovation activity across the Region before identifying gaps. The aim is to develop an ask for an Innovation Deal by the end of the summer.

### Clyde Mission

The Clyde Mission Project has transferred from the Scottish Government into GCR with the workstreams being folded into existing activity (see p.32). A report on the new arrangements for Clyde Mission was approved by the Cabinet on 7 November 2023. An update was provided to the Chief Executives' Group on 14 March 2024 and initial discussions have taken place with the eight GCR local authorities and Argyll and Bute Council.

### Clyde Metro

The Scottish Government published the Strategic Transport Projects Review 2 Final Report in December 2022, in which Clyde Metro was confirmed as a key priority for future transport investment. The Clyde Metro team is engaging with Transport Scotland and a range of partners in the Region to continue the development of this ambitious project. Work is underway to develop the Case for Investment and the project is progressing in partnership with Strathclyde Partnership for Transport (SPT).

### Retrofit

Following the development of the initial, high-level business case in October 2021 for a Regional Home Energy Retrofit Programme, a Delivery Group has been established, with representatives from across the Region. The Group has been working with Scottish Enterprise and Skills Development Scotland to understand the implications of large scale retrofit on the GCR supply chain and skills system.

A detailed report on retrofit activity was provided to Cabinet on 13 February 2024, this included engaging with the Scottish Government to address some of the challenges around the existing retrofit funding streams, and the GCR Programme Management Office (PMO) is working with Member Authorities (MAs) to develop a Regional Retrofit Strategy, due to be completed before the end of 2024.

### Future Skills Programmes

The GCR PMO has carried out research into the future skills requirements for local government. This highlighted challenges in the recruitment and retention of staff. The research identified the key job families most associated with these skill shortage vacancies.

The Local Government Future Skills Working Group has made progress in helping to address the shortage of planning officers within local government. An innovative partnership between the MAs and the University of the West of Scotland will offer Graduate Apprenticeships to train the next generation of qualified planning officers, starting in September 2024.

The Regional Skills Devolution Group was established in response to the Withers Report into Scotland's skills landscape. The Group has developed proposals to devolve skills activity to the City Region and is seeking to engage with the Scottish Government to progress these.

### Foundational Economy (FE)

The Intelligence Hub has been working to develop a plan to support the development of the Foundational Economy. A pilot project has been scoped that considers options for interventions to improve business support. A working group has been set up and next steps agreed which will feed into an options appraisal process.

The Hub is leading on the delivery of the 5G Innovation Region (see p.36), a £3.2m project, that seeks to use connectivity, digital, and data solutions to tackle inequalities and strengthen service sustainability. A key element of the project that will support the foundational economy is the use of advanced wireless connectivity and digital technologies for smart social assets (housing, care homes etc) which will be completed by March 2025.

### Fair and Healthy Work

The Glasgow City Region Anchor Network has met regularly over the last year with a focus on Fair and Healthy Work. The GCR PMO is developing a business case for programmes to support fair and healthy work practices. Regional data shows that the trend in people falling into economic inactivity due to physical and mental health conditions is moving in the wrong direction. The next stage of the business case development will include a programme of employer engagement.

Progress has been made on the development of a Good Employment Charter, and a draft is being prepared based upon the response to a public survey issued early in 2024. The draft was presented to the Anchor Network in May 2024 and will be launched later in the year.

An Action Group has been established to drive forward work to secure accreditation for GCR as a Living Wage Place, and further engagement with employers is planned over the coming months (see p.8).

### Green Business Support

A consistent Glasgow City Region approach on Green Business Support has been established which offers a common definition, consistent training of business advisers, and a £10k offer of grant support to businesses. In partnership with the University of Strathclyde and funded through the Shared Prosperity Fund, the ExtendPlus Project has been established to provide 500 local

businesses with Carbon Baseline Assessments to help them reduce their carbon footprint.

To understand the scale of the challenge, the GCR PMO has appointed consultants to carry out an assessment of the extent to which existing commercial premises in the City Region will meet future energy efficiency and Net Zero standards. This work will conclude in August 2024.

### Green Demonstrator Project (Electric Vehicle Charging)

GCR has been working in partnership to scale up the local provision of public electric vehicle charging infrastructure. Strategy and Expansion Plans have been developed for each individual local authority setting out the forecast of future need and potential locations for additional charge points. An Electric Vehicle Senior Officers Group has been established and work is underway to appoint consultants who will support the local authorities to procure a commercial partner who will deliver the increase of publicly accessible electric vehicle chargepoints.

### Future Towns and City Initiative

The Intelligence Hub is creating a tool which will provide local authorities with evidence on changes in economic activity within their town and city centres, which can also be used to support the development of Local Development Plans. The Hub is currently engaging with officers in West Dunbartonshire to test this out. Additionally, the Hub has recently completed the development of an economic baseline for Barrhead, which is based on work done for Glasgow City Centre.

### Vacant and Derelict Land (V&DL)

The GCR PMO continues to engage with member councils to enhance the quality of data on Regional V&DL and improve the analysis of sites within the Region, and this is informing the development of the Business Case. Following the completion of the Strategic Business Case, work on the Outline Business Case (OBC) is well underway. An in-depth analysis of the 1,655 V&DL sites has been carried out and 295 priority sites have been identified. A consultant has been engaged to provide expert analysis of the market demand and commercial appetite for these sites and this work will feed into the OBC which will offer a comprehensive analysis of the challenges of V&DL sites in GCR and will allow us to develop specific practical projects for the sites (see p.35).

## CASE STUDY

## Health and inclusive economy in Glasgow City Region



The GCR PMO recognises that growing an economy that is stronger and more inclusive has benefits for all of us. We want our Regional economy not only to be more productive, but also to positively impact on the health and wellbeing of the population, particularly those who may not have shared in the products of our economy historically. The Regional Economic Strategy commitment to creating an inclusive economy is being driven forward in a number of ways, with the Region's persistent issues of inequality in wealth and health at the forefront.

The Fair and Healthy Work programme includes collaborative work towards making Glasgow City Region a Living Wage Place. This accreditation process, with Living Wage Scotland, is a substantial undertaking at the scale of the Region and will bring about an uplift in the wages of many of our lowest paid workers. As part of this programme, Glasgow City Council has recently become an accredited Living Wage Employer, shifting from an in-house scheme. While direct employees were already receiving the real Living Wage, the Living Wage commitment now also has benefits to the Council's supply chain workers. The Region's low pay landscape has been described and analysed, and an action plan is being developed, agreed, and adopted by public, private and third sector partners as we take the next steps towards Living Wage Place status.

We also look forward to launching our Regional Good Employment Charter later this year, on the back of much preparatory work. To ensure that the Charter will be beneficial to employers and employees in GCR, we have engaged with other places where similar charters are well established,

and a survey has been conducted to seek the views of Regional employers. By promoting the benefits of equality, diversity and inclusion in the workplace, our Good Employment Charter is intended to support employers to create workplaces that embrace characteristics of good employment in ways that ensure fair pay, opportunity and progression to all.

The Economies for Healthier Lives project (see p.9) is another mechanism to make the Regional economy more inclusive. By creating a process for decision-making in capital spend projects to be health and inequalities focused, the spend going into these (often large scale) pieces of work can be a lever for creating a more inclusive economy.

Our Regional Anchor Network has developed and grown, and continues to be a space for senior decision-makers from a range of organisations anchored in the Region to share, discuss, and learn about approaches to tackling social issues through economic means. Having focused on Fair and Healthy work initially, the members are moving onto spending in their organisations as vehicle for supporting people, place, and planet.

## CASE STUDY

## Economies for Healthier Lives



In November 2021, the Region was selected by the Health Foundation to be a part of its Economies for Healthier Lives funding programme.

The aim of the Region's project is to co-create, pilot and adopt a Capital Investment Health Impact Assessment (CHIA) tool, which will be embedded into local authority capital spend processes. The tool aims to maximise population health and wellbeing and mitigate against inequalities.

The project core partners; GCR, Public Health Scotland (PHS) and the Glasgow Centre for Population Health (GCPH) have been working closely over the last two and a half years to achieve key milestones and deliver project outcomes.

Development of the tool has followed the Appreciative Inquiry approach, across four stages:

- **Discovery:** active desk-based research and interviews;
- **Dream:** a series of thematic sessions including key stakeholders, subject matter experts and communities to develop a prototype;
- **Design:** piloting and refining the CHIA toolkit on projects of various sizes and stages;
- **Destiny:** embedding and disseminating.

The project delivery has been supported by:

- A **Community Panel** led by the Scottish Community Development Centre (SCDC).
- An **Operational Group** including representation from a range of public, private and third-sector organisations.
- A **Strategic Group** including representation from anchor organisations across the Region.
- A **Champions Network** to support the embedding of the CHIA toolkit.

The Discovery phase involved a comprehensive desk-based review and stakeholder engagement, the delivery of ten Development Cohort sessions, and a stakeholder engagement workshop held in August 2023. The project is now at the design stage with work underway to build and test the tool.

Evaluation of the project is ongoing and is being undertaken locally by GCPH and nationally by Renaisi. In April 2024, the [year two Evaluation Report](#) was published by GCPH.

The toolkit is expected to be complete in October 2024, when a focused and intensive approach will be taken to pilot and embed the toolkit in capital investment projects across GCR and beyond.

## UK Shared Prosperity Fund Investment Plan



Glasgow City Region remains the only area in Scotland to take a regional approach to the development, delivery, management and reporting of the UK Government Shared Prosperity Fund (UKSPF) investment.

The [Region's UK Shared Prosperity Fund Investment Plan](#) was approved by the UK Government in December 2022 with over £73 million funding for a range of local interventions.

The SPF Programme has been active for two years, with one year left in the current period. Spend at the end of March 2024 was £25 million.

Projects are at full delivery capacity with a number of outcomes surpassed.

The GCR Programme Management Office is responsible for the overall management of UKSPF, including reporting, monitoring and evaluation of the programme, led by the GCR Head of UKSPF.

While operational delivery rests with each council area, individual projects will all support the agreed priorities within the Regional Economic Strategy (RES), and UKSPF funding will support activities within the RES Action Plan.

There are a number of benefits to a Regional approach to the delivery of the SPF Investment. The PMO provides a centralised approach

to governance and support for the member authorities. Various lessons learned exercises have been facilitated to ensure learning across the eight council areas, and this will help to shape future activity and funding asks of Government.

The investment is also being used to support projects within the Regional Economic Strategy. Three projects are being managed at a Regional level:

**Clyde Climate Forest:** Launched in June 2021, the Clyde Climate Forest is a tree planting initiative in Glasgow City Region with a target to see 18 million trees planted by 2030, delivered by the Green Action Trust.

**Extend Plus:** A Regional collaboration to support businesses on their journey to Net Zero. A total of 500 Regional businesses will be provided with an audit and a carbon baseline assessment report which outlines the business' current carbon footprint and provides a costed action plan.

**Regional Marketing of Multiply:** City Region collaboration on Communication and Marketing activities for the Multiply Programme which supports adult numeracy through hundreds of local courses.

For more information contact Mike McNally, GCR Head of UKSPF.

### CASE STUDY

## Clyde Climate Forest



Council Leader Martin Rooney, Councillor Clare Steel and school children at a tree planting event in Whitecreek.

The Clyde Climate Forest (CCF), a key element of the Glasgow and Clyde Valley (GCV) Green Network's Blueprint, was launched in June 2021.

The Clyde Climate Forest is focused on the delivery of the three Cs:

- **Canopy** – urban tree planting to increase tree canopy to reduce overheating and flooding in vulnerable neighbourhoods during heatwaves and rainstorm events.
- **Connectivity** – woodland creation in key locations to build on and reconnect existing nature networks providing a route for wildlife to migrate through our city as the climate changes.
- **Carbon** – expansion of forests and woodlands across the Region to ensure we adequately respond to Scotland's Climate Change Plan.

The Clyde Climate Forest is a partnership initiative delivered by the Green Action Trust, the Conservation Volunteers, Trees for Cities, and the GCV Green Network. The CCF Executive Team works closely with the eight local authorities across the Region. All eight councils have committed to supporting delivery of the Clyde Climate Forest by signing a Concordat agreement to embed the CCF targets into their own plans and policies, helping toward each authorities own Net Zero ambitions.

The initiative is delivering school and community planting events to support the increase of tree canopy cover. Across the urban areas of the Region, 16 Target Neighbourhoods have been identified based on their low levels of existing tree canopy cover and vulnerability to the impacts of climate change. To date, planting events have been delivered in 11 of these neighbourhoods with over 10,000 urban trees planted.

In its first two years the Clyde Climate Forest has seen more than 1.8 million trees planted across the Region with healthy numbers for 2023/24 still to be formally submitted.

The initiative has secured core funding from the eight local authorities through the UK Government Shared Prosperity Fund up to March 2025, with additional funding required to continue delivering for the ten-year life of the project.

# The Intelligence Hub

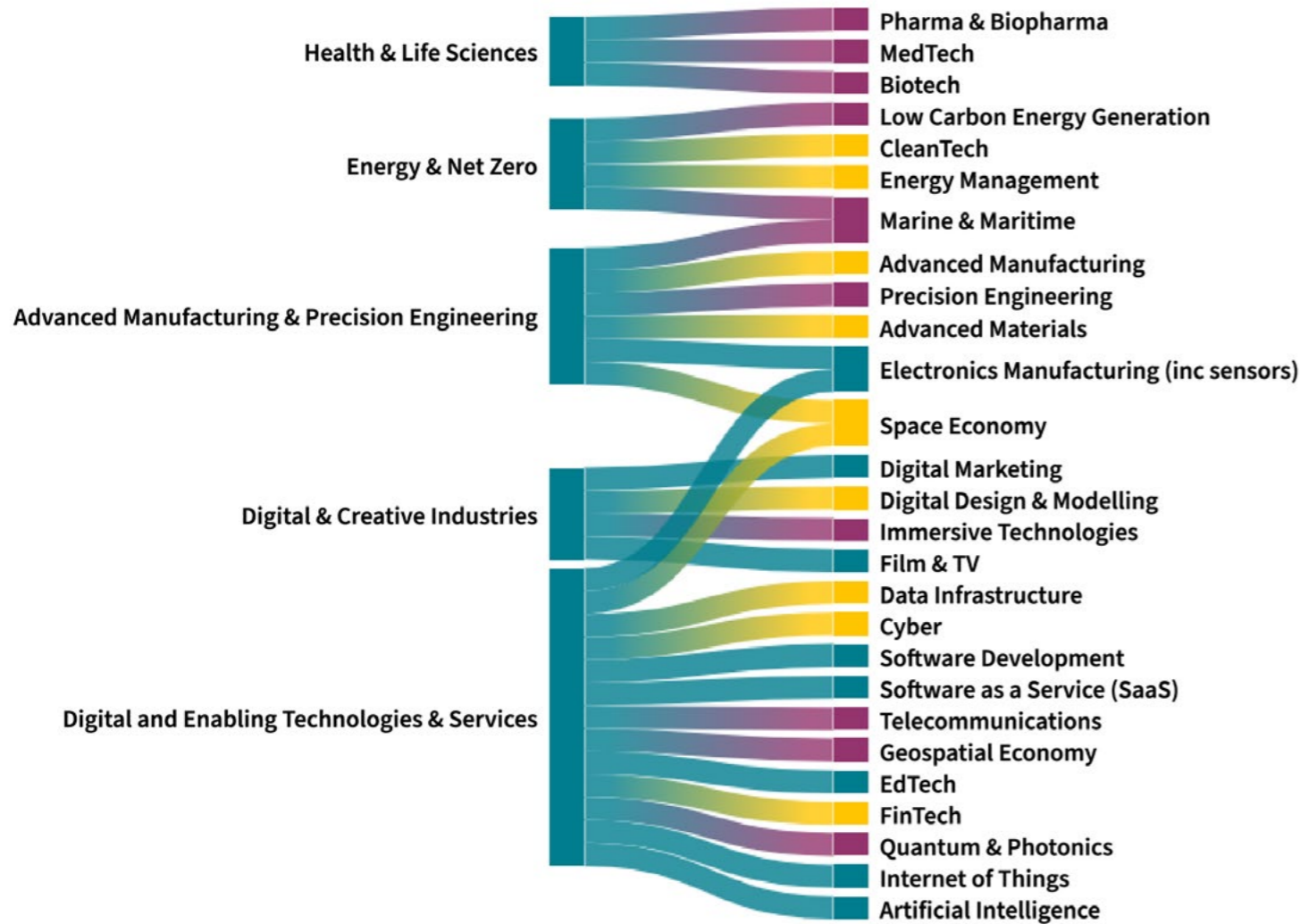


The Glasgow City Region [Intelligence Hub](#) is a Regional research and insight team. The team helps decision-makers to create the case for local investment, and provides the evidence for new policies and programmes in order to maximise the impact of the investment. The Hub, which consists of economists, data scientists and policy researchers, continues to thrive. With an ever-growing team, the Hub continues to develop ground-breaking work.

## Cluster Analysis

Building on work on [economic complexity analysis](#) from last year, the Hub has been able to take a new approach to determining the Region's specialisms in emerging sectors and industries. This piece of work has identified the specialisms which will give the Region a competitive advantage and a key edge in the industries of the future, with more detail than ever before. This cutting-edge analysis, which blended qualitative and quantitative techniques, was able to highlight which sectors have the greatest growth potential and identified the [Region's Innovation Clusters](#).

## Glasgow City Region Innovation Clusters



Sectors in purple represent existing specialisms.

Sectors in orange represent emerging specialisms.

Sectors in blue represent strengths.



These insights have informed the [Glasgow City Region Innovation Action Plan](#) and the [Glasgow City Region Investment Zone](#), both of which will be key drivers of innovation, investment and prosperity for the Region. The Investment Zone is currently being scoped and developed, and will focus specifically on one or more of these clusters which have enormous growth and investment potential.

Both the Action Plan and Investment Zone have also initiated new discussions and collaborations which will boost innovation and prosperity within the Region and drive further economic success.

## Research and Evaluation

**Monthly Briefings:** The team continues to produce a monthly economic briefing which provides a snapshot of the latest economic data and trends, research and analysis. Anyone wishing to receive these updates can [subscribe](#) to the mailing list.

**Member Authority Support:** The team has developed various pieces of research to support member authorities. This includes work to review the economic strengths of East Renfrewshire and research into Glasgow's night-time economy.

**Business Base Analysis:** The Hub is currently undertaking a longer piece of work to better understand the make-up of the Region's business base and how that is influencing its economic output relative to other places. This will be finished in the coming months and will be used to influence future programmes.

**City Deal Gateway 2 Evaluation:** The team has been working with the PMO to evaluate the economic impact of the City Deal investment within the City Region.

**RES Programmes:** The Hub continues to provide analysis to support the development of the Regional Economic Strategy programmes, including Foundational Economy, Fair and Healthy Work and Vacant and Derelict Land.

**Policy Lab:** The team has been working to set up a Policy Lab with leading academics from the universities of Glasgow and Strathclyde. This has meant that the team has been able to call on a broad range of expertise to support the exploration of challenging issues such as cluster analysis and [inclusive growth policy](#).

## Business Case Economic Model

The Intelligence Hub has developed its own flexible economic model to quantify the economic impact of development programmes / projects. It is called the Business Case Economic Model (BCEM).

Over the last six months the Hub has expanded the capabilities of BCEM to include the quantification of Land Value Uplift for prospective projects, and has been using BCEM to model projects across numerous member authorities.

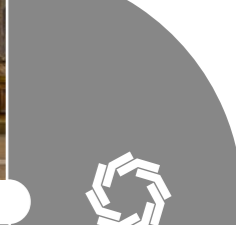
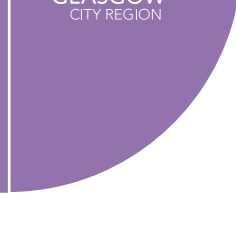
In addition to this, members of the Hub have been working with colleagues in Glasgow Life to further enhance BCEM so that it can measure the economic impact of tourism events.

The team has also been working with local authority staff within another region to create a bespoke BCEM for that region.

# Milestones



<p><b>2023</b> →</p>		<p><b>MAY</b></p> <p>£200,000 funding boost for Clyde Climate Forest</p>	<p><b>MAY</b></p> <p>Internal Audit Plan approved by Cabinet</p>	<p><b>JUNE</b></p> <p>Consultation held for Westerhill Development Road</p>	<p>New Motherwell transport hub is opened</p>
<p><b>SEPTEMBER</b></p> <p>Queensland Court &amp; Gardens community park opens (MGSDP project)</p>	<p><b>AUGUST</b></p> <p>Migration of Clyde Mission programme to Glasgow City Region</p>	<p><b>AUGUST</b></p> <p>New Ocean Terminal visitor centre formal opening</p>	<p><b>AUGUST</b></p> <p>PMO Unaudited Annual Accounts approved by Cabinet</p>	<p><b>JUNE</b></p> <p>Glasgow City Region announced as one of two new Investment Zones to receive £160m funding</p>	
<p><b>SEPTEMBER</b></p> <p>Construction begins on Sauchiehall Precinct &amp; Cambridge St Avenue</p>	<p><b>OCTOBER</b></p> <p>Museums in the Metaverse £5.6m Innovation Accelerator project launches</p>	<p><b>OCTOBER</b></p> <p>Main span of the Govan - Partick bridge arrives at Yorkhill Quay</p>	<p><b>NOVEMBER</b></p> <p>GCR launches a new Innovation Action Plan</p>		
<p><b>JANUARY</b></p> <p>Investment Zone Open Call for Funding Bids is launched</p>	<p><b>JANUARY</b></p> <p>Construction begins on East Renfrewshire Aurs Road project</p>	<p><b>2024</b> ←</p>	<p><b>DECEMBER</b></p> <p>FinTech Scotland launches Financial Regulation Innovation Lab (FRIL) as part of the Innovation Accelerator</p>	<p><b>NOVEMBER</b></p> <p>Announcement that SPT will lead on the Case for Investment for a Clyde Metro</p>	<p><b>NOVEMBER</b></p> <p>GCR announced as one of ten 5G Innovation Regions</p>
<p><b>JANUARY</b></p> <p>Consultation opens for GCR Good Employment Charter</p>	<p><b>JANUARY</b></p> <p>GCR hosts 5G Connectivity Event</p>	<p><b>FEBRUARY</b></p> <p>Contract awarded for Argyle Street West Avenue</p>	<p><b>FEBRUARY</b></p> <p>GCR Multiply (UKSPF) marketing programme is launched</p>		
<p><b>MARCH</b></p> <p>Step forward for Yoker - Renfrew bridge as "dolphins" installed</p>	<p><b>MARCH</b></p> <p>£11m Inchgreen Marine Park formally opens</p>	<p><b>MARCH</b></p> <p>HRH The Princess Royal visits Greenock Ocean Terminal visitor centre</p>	<p><b>MARCH</b></p> <p>Intelligence Hub issues blog on ground-breaking innovation cluster work</p>	<p><b>FEBRUARY</b></p> <p>Innovate UK announces College Local Innovation Centres (CLIC) pilot project to create six new innovation hubs</p>	





# Glasgow City Region City Deal



Our ground-breaking City Deal, the first in Scotland and one of the largest in the UK, was signed in August 2014 by the member authorities with the UK and Scottish Governments.

The partnership, with Glasgow City Council acting as the lead authority/accountable body, was the first to benefit from funding from both the UK and Scottish Governments, with £500 million provided from each for infrastructure investment and the local authorities contributing a further £130 million.

The £1.13 billion infrastructure fund will deliver 21 projects focusing on improving connectivity and unlocking new sites across the Region for commercial, housing and retail development.

A further three innovation projects have been supported by £18.7 million funding from the Department for Business, Energy and Industrial Strategy (BEIS) and three employment projects are funded to the value of £24.6 million through contributions from the Department for Work and Pensions and the member authorities.

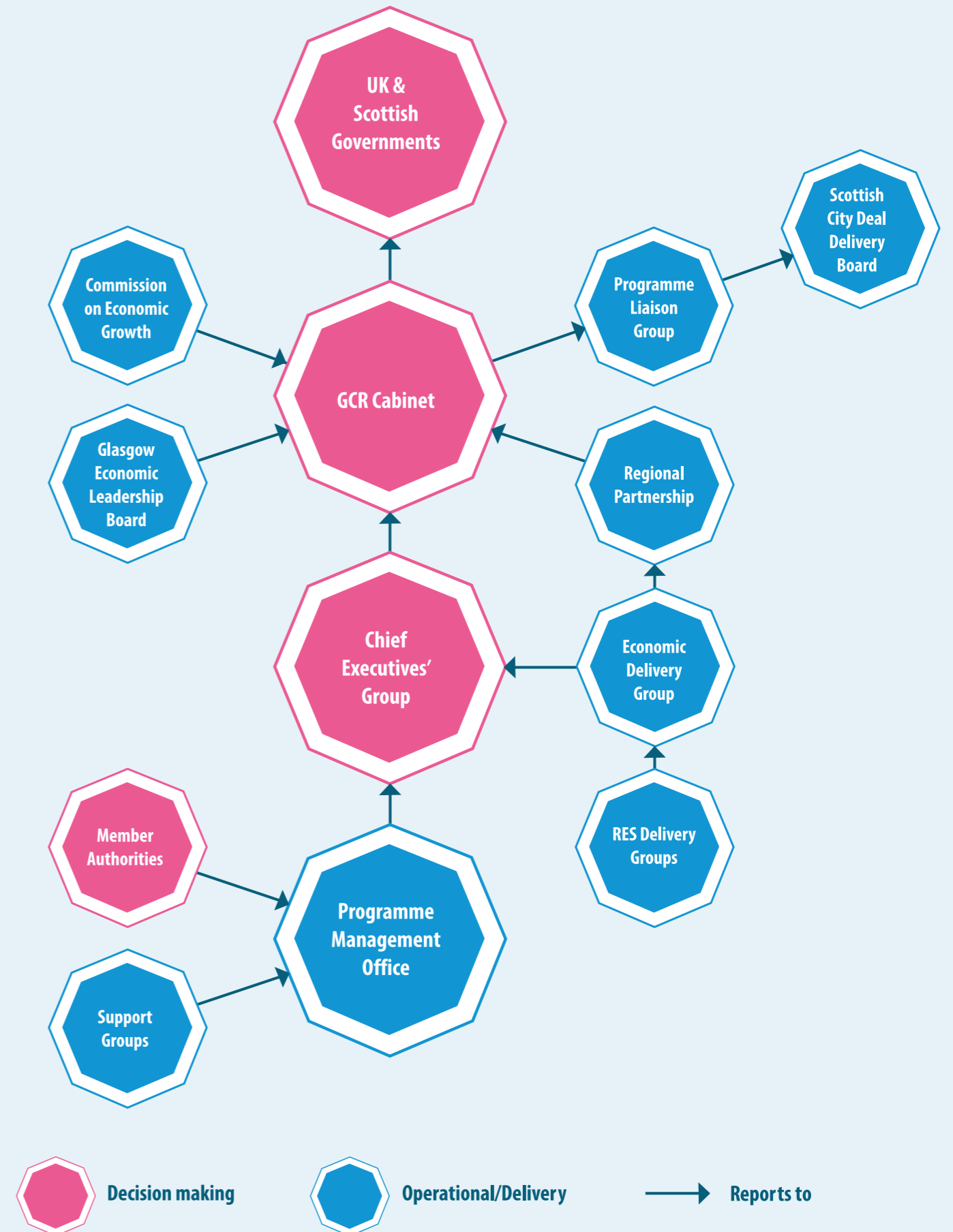
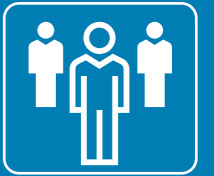
Together these City Deal projects have been enabling a programme of works which have been supporting the growth of the Region's economy and will continue to do so throughout the Deal's 20 year lifetime to 2035.

Over its lifetime, it is estimated that the City Deal will:

- Deliver £2.2 billion in additional GVA per annum (a 4% uplift) across the City Region;
- Support an additional overall increase of around 29,000 jobs in the City Region;
- Create 15,000 construction jobs through the City Deal construction programme;
- Work with 19,000 unemployed residents and support over 5,500 back into sustained employment;
- Leverage in an estimated £3.3 billion of private sector investment to support the delivery of the projects within the infrastructure programme;
- Spread the benefits of economic growth across the Region, ensuring deprived areas benefit.







The Glasgow Economic Leadership Board (GEL) has taken on the lead role for private sector engagement within GCR with Professor Sir Jim McDonald now attending the Glasgow City Region Cabinet.







# Governance Structure



# City Deal Achievements



 <p><b>Strategic Business Cases</b> approved for all 21 projects</p>	 <p><b>£147.6 million</b> in contracts awarded to local companies, 33% of the total value of contracts awarded</p>
 <p><b>54</b> high level City Deal projects, 12 projects and 42 sub projects, substantially completed to date</p>	 <p><b>8,000</b> young people supported into employment through Youth Gateway</p>
 <p><b>Over £584 million</b> infrastructure spend approved to date</p>	 <p><b>Successful</b> Gateway One Review pass</p>

 <p><b>£18.7 million</b> funding to support innovation and business growth</p>	 <p><b>£24.6 million</b> in skills and employability schemes</p>
 <p><b>Supported 5,500</b> people back into work</p>	 <p><b>Worked with 9,000</b> unemployed residents through two employment programmes</p>
 <p><b>2,048</b> community benefits opportunities secured, and 1,382 delivered</p>	 <p><b>£139,000</b> financial support delivered to community projects</p>

## Governance



Governance arrangements for the City Deal were agreed by governments and are set out in the Assurance Framework. Current structures are shown on page 17.

In 2014, a Joint Committee was established by the member authorities, constituted under Section 57 of the Local Government (Scotland) Act 1973. The Joint Committee, known as the Glasgow City Region Cabinet, is made up of the Leaders of the participating authorities. The Cabinet is responsible for decision making in relation to the City Deal and for determining the strategic economic development priorities for Glasgow City Region.

Cabinet meetings are held quarterly and are open to the public, with agendas, papers and minutes available [through the Region's website](#).

The Programme Management Office (PMO) acts as the secretariat for the Cabinet and is the central point for appraisal and monitoring of all aspects of City Deal. The Cabinet is supported by a Chief Executives' Group (CEG), which oversees the management of the PMO in its delivery of the operational functions of the Cabinet. The CEG is supported by a number of support groups, made up of officers from the participating councils and other partner agencies. These groups provide advice on Programme governance issues including financial management, communication, audit and procurement matters.

Regional Economic Strategy Delivery Groups are chaired by senior officers from the local authorities, including senior officer groups for Electric Vehicle Charging and for Housing Retrofit. RES Delivery Groups continued to work throughout 2023/24 to deliver actions from the Regional Economic Strategy Action Plan, which included supporting the delivery of the City Deal Programme's benefits. The Regional Economic Partnership also received monitoring reports on the work being undertaken by Regional Partners to support the delivery of all Regional programmes.

### SCRUTINY

The Programme Liaison Group (PLG), made up of representatives from the GCR PMO and the UK and Scottish Governments, met regularly throughout 2023/24 to review and monitor the City Deal Programme's progress and the delivery of the PMO's work programme as set out within the Annual Implementation Plan 2023/24.

The Programme is underpinned by a series of monitoring status reports on projects and the Programme, produced by member authorities and the PMO. The PMO provides progress reports to each meeting of the CEG, Cabinet and the PLG. Reports provide a record of progress and are a basis for project scrutiny.

### AUDIT

The Programme is subject to a series of planned audits, by Glasgow City Council Internal Audit, appointed by the Cabinet. Ernst & Young have been appointed as the external auditor for Cabinet.

An annual plan for audit activity for the year ahead is agreed by Cabinet, with findings, recommendations and progress on follow up actions reported throughout the year.



### AUDIT

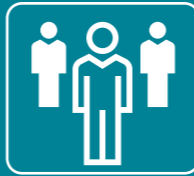
The Programme is subject to a series of planned audits, externally by Audit Scotland and internally, by Glasgow City Council Internal Audit, appointed by the Cabinet.

An annual plan for audit activity for the year ahead is agreed by Cabinet, with findings, recommendations and progress on follow up actions reported throughout the year.

DATE	ACTIVITY
<b>April 2023</b>	Fieldwork for Project Procurement Strategies audit
<b>May 2023</b>	<p><b>Reports to Cabinet:</b></p> <p>2022/23 assurance report on Change Control and Contract Management (Phase 2)</p> <p>2022/23 assurance report on Project Procurement Strategies</p> <p>Follow-up Audit Report</p> <p>Internal Audit Plan for 2023/24 approved by Cabinet</p>
<b>June 2023</b>	Fieldwork for Programme, Skills, Knowledge and Experience Arrangements audit
<b>August 2023</b>	<p><b>Reports to Cabinet:</b></p> <p>2022/23 assurance report on Programme, Skills, Knowledge and Experience Arrangements</p> <p>Internal Audit Annual Report and Annual Governance Statement 2022/23</p>
<b>August 2023 to November 2023</b>	Fieldwork for Stakeholder Engagement and Managing Relationships audit
<b>October 2023</b>	Audit Support Group meeting with Chief Auditors of member authorities
<b>November 2023 – March 2024</b>	Fieldwork for Financial Monitoring (Phase 1) and SPF Assurance Framework compliance audits
<b>March 2024</b>	Audit Support Group meeting with Chief Auditors of member authorities

## CASE STUDY

## Greenock Ocean Terminal



HRH the Princess Royal visits Greenock Ocean Terminal visitor centre

In March 2024, Inverclyde Council gave a warm welcome to HRH Princess Anne when she visited the new Greenock Ocean Terminal Visitor Centre.

The £20m project to create a new visitor centre and pontoon was completed in 2023 and was officially opened in August 2023.

During her visit, HRH Princess Anne received a tour of the new building and met with people involved in the project, including representatives of the UK and Scottish Governments, which contributed £10.4m through the Glasgow City Region City Deal.

The project, led by Inverclyde Council, also had contributions from Peel Ports (£8m) and the George Wyllie Foundation via Dunard Fund (£1.7m).

The building features an arrivals/departure hall operated by Peel Ports Clydeport and the Scotts Greenock restaurant and roof terrace, with panoramic views of the River Clyde, which has created over 70 jobs.

The Wyllieum, a museum dedicated to the work of the late, world-famous artist George Wyllie, opened inside the building at the end of April.

George worked as a Customs Officer in Greenock and lived for many years in Gourock and the

museum is the only one in Scotland to feature his celebrated works.

As part of the overall project, a new 200-metre floating pontoon was also completed by Peel Ports in partnership with the council, providing a dedicated cruise ship berth linking to the state-of-the-art new visitor centre. The £20m investment includes work on the terminal building itself and marine works for the floating pontoon.

In 2023, the terminal welcomed 89 cruise liners into the new dedicated pontoon - a rise of over 25 per cent on 2022.

The aim of the development was to increase visitor numbers to 150,000 passengers a year and that has already been surpassed.

The Greenock Ocean Terminal visitor centre was designed by Richard Murphy Architects and delivered by construction company Heron Bros.

## CASE STUDY

## Barnwell Street Bridge: Connecting People and Businesses in Renfrewshire



A new Renfrewshire road bridge is providing a critical connection across the White Cart river and widening access to the Advanced Manufacturing Innovation District Scotland (AMIDS).

The 70-metre Barnwell Street Bridge takes its name from aviation pioneers the Barnwell brothers who built the first successful powered aircraft made in Scotland.

Located between Arran Avenue in Paisley and Wright Street in Renfrew, the bridge enables vehicles coming from Paisley to access commercial premises on the Renfrew side and gives Renfrew companies a new connection into AMIDS, Glasgow Airport and the motorway network.

The new bridge, access road and estate entrance have paved the way for the speculative development of two high-quality industrial units and helped position Westway as one of Scotland's most connected industrial and logistics locations.

The bridge allows businesses more direct access to the airport, reduces emissions, has alleviated traffic issues, and is bringing jobs, investment and opportunities to Renfrewshire and the wider Region.

It has also enhanced accessibility into AMIDS, which is home to two world-class innovation centres - the National Manufacturing Institute Scotland (NMIS) and the Medicines Manufacturing Innovation Centre.

The Barnwell Street bridge is part of the Glasgow Airport Investment Area (GAIA) project led by Renfrewshire Council and jointly funded by the UK and Scottish governments through the £1.13bn Glasgow City Region Deal.

As well as the bridge, it included new roads, cycle and pedestrian routes, road realignment and junction improvements, and a pedestrian and cycle bridge over the Black Cart river.

The project is part of Renfrewshire Council's transformational City Deal and Infrastructure investment, which includes the Renfrew Bridge; the cultural infrastructure programme transforming Paisley Museum, Paisley Town Hall, Paisley Learning and Cultural Hub, and Paisley Arts Centre; upgrades to sports facilities; and active travel improvements.

This coincides with substantial capital investment in the school learning estate, including a new Paisley Grammar School Community Campus, two new primary schools, and an extension to Park Mains High School, as well as the housing-led regeneration of eight areas of Renfrewshire.

# Infrastructure Projects: 2023/24

## Progress and 2024/25 Implementation Plan



The following sets out progress to March 2024 and planned actions to be implemented in 2024/25 across the Region's 21 infrastructure projects.

### EDC Place and Growth Programme (3 sub-projects)

#### Progress:

- Bishopbriggs Town Centre - Engagement is continuing with Morrisons Supermarket in advance of the handover of land for civic space, scheduled for June 2024. In the next quarter consultants will be appointed for the technical design stage (RIBA Stage 4).
- Westerhill Development Road (WDR) – The preferred route was selected and a press release on the selected route was issued mid-January.
- WDR: Design Manual for Roads and Bridges (DMRB) Stage 3 (detailed design) commenced in Jan 2024 and a land acquisition strategy is underway commencing with the appointment of a land consultant.
- A803 Route Corridor - Transport Modelling consultants have undertaken option assessments of shortlisted options to inform the Options Appraisal. A topographical survey of the route corridor was carried out in December 2023-January 2024.

#### Expected milestones for 24/25:

- The Outline Business Cases for all three subprojects are to be submitted in November 2024.
- WDR – Drainage and Topographical surveys and Archaeological trenching surveys are underway in 2024.
- A803 – procurement of RIBA Stage 3 design to begin.

Sub-projects completed: 0%

Sub-projects under construction: 0%

Sub-projects pre-construction: 100%

### ERC M77 Strategic Corridor (6 sub-projects)

#### Progress:

- The first tenants moved into Greenlaw Business Centre in Summer 2022.
- The Barrhead Railway Station STAG2 report was endorsed by Transport Scotland and the station design is approximately 95% complete.
- In November 2023, the new station name was announced: Balgray Station.
- Construction on the Aurs Road Realignment project began in January 2024 for a period of 12 months, and is well underway.

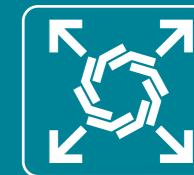
#### Expected milestones for 24/25:

- Barrhead (now named Balgray) Railway Station and allied works is due for Full Business Case (FBC) approval in June 2024.
- The Outline Business Case (OBC) for the Dams to Darnley Visitor Facilities will be submitted in 2024.
- Construction is forecasted to complete on Aurs Road in December 2024.

Sub-projects completed: 50%

Sub-projects under construction: 17%

Sub-projects pre-construction: 33%



### GCC Canal and North Gateway (11 sub-projects)

#### Progress:

- The Sighthill Remediation (Contract 2) sub-project completed in 2022 with a settlement agreement (between Glasgow City Council and the contractor) signed on 27 February 2024.

#### Expected milestones for 24/25:

- Benefit monitoring is ongoing.

Sub-projects completed: 55%

Sub-projects under construction: 9%

Sub-projects pre-construction: 36%

### GCC Collegelands Calton Barras (6 sub-projects)

#### Progress:

- Three sub-projects are now completed (Meat Market Site Remediation, Calton Barras Action Plan (CBAP) Junction Improvements and CBAP Public Realm).
- Transport Scotland has confirmed that following a review of its project pipeline and budget, it is no longer able to provide funding to support the redevelopment of the High Street Station project.
- Originally under Meat Market Roads and Infrastructure, a Change Control Request (CCR) was submitted in March 2023 to break out Wellpark Link into a single Full Business Case.
- The Linear Park and the Meatmarket Sheds elements of the Meat Market Roads and Infrastructure sub-project were moved to the CBAP: Development Deficit Grant Scheme sub-project.

#### Expected milestones for 24/25:

- The FBC for Meat Market Roads and Infrastructure (Wellpark Link project) project was submitted in April 2024 for PMO appraisal and for Delegated Authority approval in April/May 2024.
- An FBC for the CBAP: Development Deficit Grant Scheme (Linear Park and Meatmarket Sheds) project is due to be submitted in December 2024.

Sub-projects completed: 50%

Sub-projects under construction: 0%

Sub-projects pre-construction: 50%

### GCC City Centre Enabling Infrastructure Integrated (18 sub-projects)

#### Progress:

- Two sub-projects are complete (Sauchiehall St Avenue Phase 1 and Intelligent Street Lighting).
- The FBC for the Holland Street/Pitt Street sub-project was approved in February 2023 and construction started on 27 March 2023.
- Argyle Street West's FBC was approved in February 2024.
- The FBC for Sauchiehall Street Precinct & The Underline Phase 1 (Cambridge Street) was approved and the contract awarded in June 2023, and construction started in September 2023.

#### Expected milestones for 24/25:

- Holland Street/Pitt Street construction activity is progressing and is forecasted to be complete by August 2024.
- Sauchiehall Street Precinct & The Underline Phase 1 (Cambridge Street) construction is ongoing since September 2023, with completion currently forecast for August 2024.
- Argyle Street West's construction is due to start in May 2024.
- The RIBA Stage 4 Design for Argyle Street East is due to complete.
- FBC approval is due in June 2024 for Kyle Street/North Hanover Street. Tender documents are currently being prepared.

**GCC City Centre Enabling Infrastructure Integrated (18 sub-projects)**

Sub-projects completed: 11%	Sub-projects under construction: 17%	Sub-projects pre-construction: 72%
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**GCC Metropolitan Glasgow Strategic Drainage Partnership (11 sub-projects)****Progress:**

- The full scope of seven sub-projects have been delivered to date. Currently there is one sub-project which has reached practical completion, but the final account is still due.
- Hillington/Cardonald Surface Water Management Project (SWMP) Phase 2 Queensland Gardens was completed in July 2023.
- Hillington/Cardonald SWMP Phase 3 Penilee was completed in May 2023.
- Garrowhill/Baillieston SWMP: Network Rail & RJ McLeod have reached practical completion, reported in April 2024.

**Expected milestones for 24/25:**

- Garrowhill/Baillieston SWMP's draft final accounts are due, to mark the project as complete.
- FBC's are due for submission in the next 18 months for: Eastern Springburn SWMP; High Knightswood/Netherton SWMP; and Cockenzie Street.

Sub-projects completed: 64%	Sub-projects under construction: 9%	Sub-projects pre-construction: 27%
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**GCC Clyde Waterfront and West End Innovation Quarter (15 sub-projects)****Progress:**

- The Govan-Partick bridge on-site works are progressing at the north and south bands. Construction of the bridge piers is now complete and the north fixed span is due to be installed in July 2024 with completion expected in September 2024.

**Expected milestones for 24/25:**

- Water Row Grant Award: The full City Deal grant draw down is expected by the end of May 2024 with the scheduled completion date now at the end of April 2024.
- Byres Road Public Realm Phase 1 – there is ongoing internal revision of the contract's programme to account for some re-prioritisation of work. The construction end is approved for July 2024.
- The completion of the Water Row Grant Award is expected with handover from the contractor to the housing association.
- Construction is ongoing on the Govan – Partick bridge with bridge parts arriving from the supplier in spring 2024 and construction completion expected in September 2024.
- The FBC for Byres Road Public Realm Phase 2 (FBC Addendum) is expected for approval in October 2024.

Sub-projects completed: 33%	Sub-projects under construction: 20%	Sub-projects pre-construction: 47%
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**IC Inchgreen (1 sub-project)****Progress:**

- Construction has been reported as complete in April 2024.

**Expected milestones for 24/25:**

- Continued monitoring of outcomes and follow-on investment.

Sub-projects completed: 100%	Sub-projects under construction: 0%	Sub-projects pre-construction: 0%
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**IC Ocean Terminal (2 sub-projects)****Progress:**

- Both sub-projects (the Marine Works and the Terminal Building) are marked as complete. Practical completion of the Terminal Building was achieved in Jan 2023 and a formal opening took place in Aug 2023.

**Expected milestones for 24/25:**

- The George Wyllie Foundation gallery, within the Ocean Terminal building, opened in spring 2024.
- Work is ongoing to fix any snagging in the building and dealing with minor issues.

Sub-projects completed: 100%	Sub-projects under construction: 0%	Sub-projects pre-construction: 0%
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**IC Inverkip (1 sub-project)****Progress:**

- This project will be submitted in two elements focused on a) Main Street and b) Brueacre. Iberdrola have now committed to the project until tender stage. Consultants have been engaged to refresh the roads design and Planning Permission in Principle was granted in January 2022.
- The OBC was submitted and subsequently approved by Cabinet in November 2023.

**Expected milestones for 24/25:**

- Detailed designs and cost are being worked on by the contractor.
- Submission and approval of the FBC is expected in July 2024.

Sub-projects completed: 0%	Sub-projects under construction: 0%	Sub-projects pre-construction: 100%
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**NLC A8 M8 Corridor Access Improvements (2 sub-projects)****Progress:**

- The A8/M8 Corridor Access Improvements OBC (including Orchard Farm Roundabout and Eurocentral Strategic Active Travel) has been approved on 30 August 2022 Cabinet.
- Orchard Farm Roundabout progress has stalled since approval of the OBC in August 2022. The developer partnership has recently been advised of further slippage to the procurement and delivery programme for the roundabout, due to delays to conclusion of technical approvals with Transport Scotland.
- The Eurocentral Strategic Active Travel are working with SPT and other key stakeholders on a proposal for a park and ride/low carbon hub at Eurocentral. Options development has been completed and detailed design services have been procured.

**Expected milestones for 24/25:**

- FBC approval forecasted for Orchard Farm Roundabout in September 2024 with construction due to start in January 2025.
- A Change Control Request will be submitted in June 2024 with a full update and revised programme as advised by the developer partnership.
- The Eurocentral Access Infrastructure FBC approval is expected in May 2025.

Sub-projects completed: 0%

Sub-projects under construction: 0%

Sub-projects pre-construction: 100%

**NLC Gartcosh/Glenboig Community Growth Area (2 sub-projects)****Progress:**

- This project was completed in June 2018. Ecological monitoring of mitigation measures (five years monitoring) for the new link road are continuing and the wider benefits of the investment monitored and reported accordingly with the benefit realisation plan.

**Expected milestones for 24/25:**

- Discussions with NLC Greenspace Development and NatureScot are ongoing about whether further measures need to be implemented to increase Great Crested Newt usage of wildlife tunnels that were constructed as part of the project, and whether further monitoring is required.

Sub-projects completed: 100%

Sub-projects under construction: 0%

Sub-projects pre-construction: 0%

**NLC Pan Lanarkshire Orbital Transport Corridor (6 sub-projects)****Progress:**

- In 2022/2023, NLC concluded an agreement with remaining significant third party land interest required for Ravenscraig Infrastructure Access (RIA) South for new dual carriageway from Ravenscraig (Rav) to Motherwell, with an alternative site acquired, planning permission granted, and the first contractor appointed.
- The West Coast Main Line (WCML) Crossing construction works were completed in August 2023.
- Motherwell Town Centre Interchange – was opened to the public in June 2023. Discussions are continuing with the contractor towards acceptable defects rectification proposals.
- There has also been a focus on follow-on investment in active travel routes, with tender action and contract award undertaken for one phase of the Motherwell Station Active Travel Links project, and detailed design and tender preparation, and enabling works progressing on other phases.

**Expected milestones for 24/25:**

- Consultants to be appointed on the East Airdrie Link Road for Stage 3 professional services, with regular meetings.
- The formal demolition award is to be awarded for Ravenscraig to Motherwell in April 2024.
- Construction of RIA South - New Dual Carriageway Rav to Motherwell (FBC2) is forecasted to start in early 2025.
- CAB approval of East Airdrie Link Road OBC is forecasted for August 2024.

Sub-projects completed: 33%

Sub-projects under construction: 0%

Sub-projects pre-construction: 67%

**RC Clyde Waterfront and Renfrew Riverside (CWRR) (1 sub-project)****Progress:**

- Construction works started in December 2022.
- Road Construction Consent for roadworks within West Dunbartonshire Council (WDC) have now been concluded to allow roadworks agreed with WDC to continue.
- The South substation legals have concluded, base installed and energised. Installation of the North substation is imminent.
- On 24th January Renfrewshire Council's Infrastructure, Land and Environment (ILE) Board approved the request to dispose of 25m<sup>2</sup> of land for a third substation at the site.

**Expected milestones for 24/25:**

- The project is under construction with delivery of the bridge parts in spring 2024.
- A Bridge Board will be established.
- The project is forecasted to complete in August 2024.

Sub-projects completed: 0%

Sub-projects under construction: 100%

Sub-projects pre-construction: 0%

**RC Glasgow Airport Investment Area (GAIA) (1 sub-project)****Progress:**

- GAIA, including realignment of Abbotsinch Road and new vehicular bridge (see p.23) was opened to traffic in late spring 2022. Minor defects work needed to be rectified and overall completion and takeover of the project works was certified on 14th October 2022.
- Outstanding defects are currently being pursued by contractors NEC PM (SWECO).

**Expected milestones for 24/25:**

- Work continues to formally close the project.
- Continued monitoring of outcomes/follow on investment is ongoing.

Sub-projects completed: 100%

Sub-projects under construction: 0%

Sub-projects pre-construction: 0%

**SLC Cathkin Relief Road (1 sub-project)****Progress:**

- Project is now substantially complete, and the road was opened to the public in 2017. There are still some minor complementary works required, which will be programmed on completion of the compensation claims.

**Expected milestones for 24/25:**

- Commencement of the remaining complementary works and property noise mitigation claims are upcoming.

Sub-projects completed: 0%

Sub-projects under construction: 100%

Sub-projects pre-construction: 0%

**SLC Greenhills Road (1 sub-project)****Progress:**

- The road was opened fully to traffic on 28 June 2022. Landscaping works are nearing completion and should be completed during July 2024 with works commencing also in relation to restoring site compound / storage areas.

**Expected milestones for 24/25:**

- Upcoming completion of remedial landscaping works.
- A programme of works is due to be submitted.

Sub-projects completed: 0%

Sub-projects under construction: 100%

Sub-projects pre-construction: 0%

SLC Stewartfield Way Transport Capacity (1 sub-project)		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Engagement started with Transport Scotland in late spring 2022. A phased delivery programme is being considered with work now underway in relation to traffic modelling, revised junction layouts, and early action elements (Electric Vehicle / Active Travel).</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>Approval of the OBC is forecasted for November 2024.</li> <li>South Lanarkshire Council have indicated that a reprogramming exercise is planned for this project.</li> </ul>		
Sub-projects completed: 0%	Sub-projects under construction: 0%	Sub-projects pre-construction: 100%

SLC Community Growth Area (24 sub-projects)		
<ul style="list-style-type: none"> <li>Community Growth Areas (CGAs) - Details below</li> </ul>		
Sub-projects completed: 33%	Sub-projects under construction: 8%	Sub-projects pre-construction: 58%

Newton CGA		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Three of five sub-projects were completed in between 2017 and 2019.</li> <li>South Lanarkshire Council reported an increasing number of housing developments completed as a follow-on investment, with 838 new residential units delivered in early summer 2022.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>The remaining two sub-projects are scheduled for completion in 2025/26 with Uddingston Grammar School's FBC due in June 2024 and the Sustainable Transport Intervention due to submit a FBC in May 2025.</li> <li>Benefits realisation is ongoing.</li> </ul>		
Sub-projects completed: 60%	Sub-projects under construction: 0%	Sub-projects pre-construction: 40%

Hamilton CGA		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Three of seven sub-projects were completed in 2019.</li> <li>South Lanarkshire Council reported an increasing number of housing developments completed as follow-on investment, with 623 new residential units delivered in early summer 2022.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>The submission of a single FBC is expected by the end of 2024. The further four are scheduled for completion in 2024/25.</li> </ul>		
Sub-projects completed: 43%	Sub-projects under construction: 0%	Sub-projects pre-construction: 57%

Larkhall CGA		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Two sub-projects are complete: Glengowan Primary School Extension and Larkhall Nursery Extension.</li> <li>M74/A72 construction started in January 2024.</li> <li>The remaining four sub-projects are scheduled for completion in 2025/26.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>Construction end for M74/A72 expected in June 2024.</li> </ul>		

Larkhall CGA		
Sub-projects completed: 14%	Sub-projects under construction: 14%	Sub-projects pre-construction: 71%

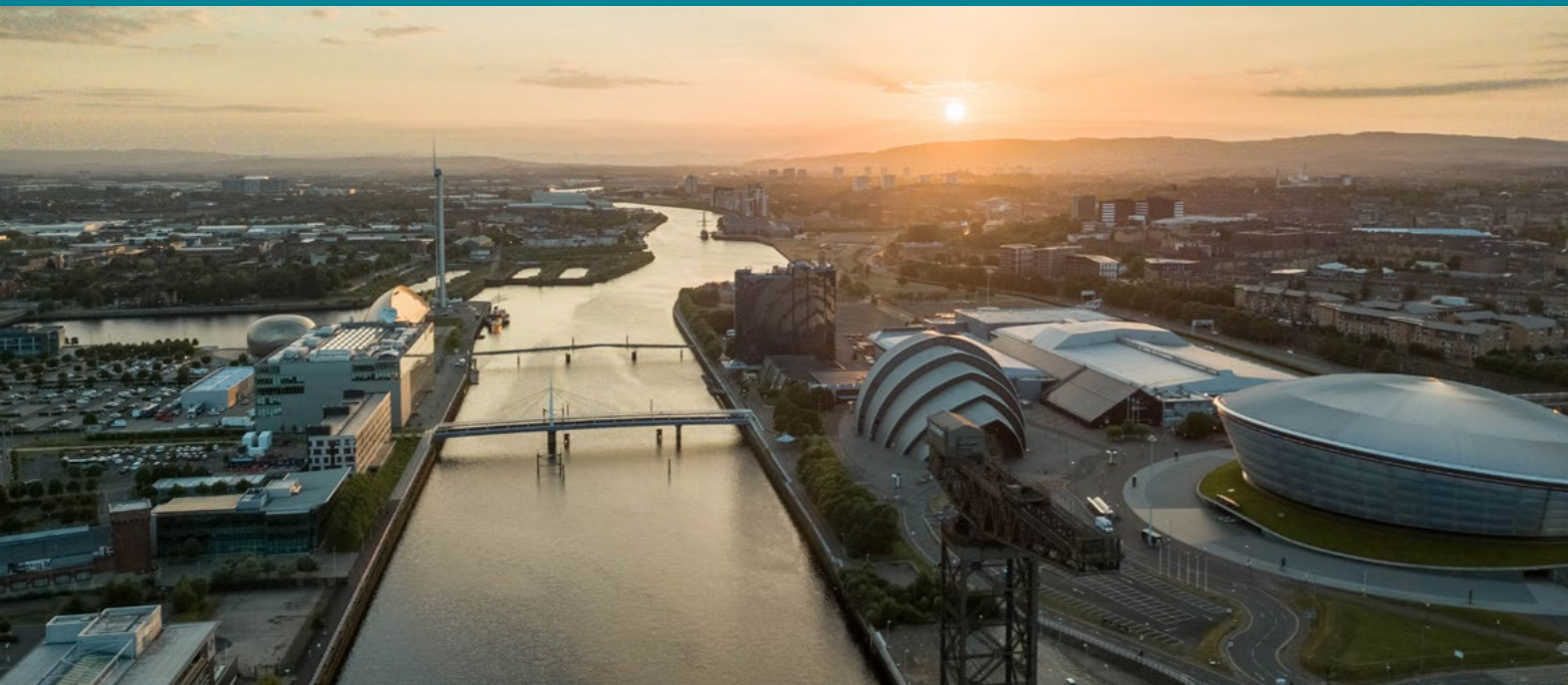
East Kilbride CGA		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Construction commenced on Jackton Primary School in March 2022 and the school opening took place in August 2023.</li> <li>Our Lady of Lourdes Primary School was included in the CGA programme and the FBC was approved with construction started in November 2023.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>Construction end is expected on Our Lady of Lourdes Primary School in July 2024.</li> </ul>		
Sub-projects completed: 33%	Sub-projects under construction: 33%	Sub-projects pre-construction: 33%

WDC Exxon Site Development Project (1 sub-project)		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>Ground remediation works have been delayed due to the discovery of additional contamination. This has thus delayed the construction start date.</li> <li>12 Pre-AMSC (approval of matters specified in conditions) conditions have been discharged and the Planning Committee approved the Exxon AMSC conditions on 17 January 2024.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>Ground remediation works are continuing.</li> <li>Construction is due to start on site in August 2024 with the land transfer to West Dunbartonshire Council expected to be concluded in June 2024.</li> </ul>		
Sub-projects completed: 0%	Sub-projects under construction: 0%	Sub-projects pre-construction: 100%

Regional Airport Access (1 sub-project)		
<b>Progress:</b>		
<ul style="list-style-type: none"> <li>A Senior Officers' Group (SOG) is in the process of being established with the first meeting due by the end of April 2024, to ensure effective member authority communications.</li> <li>Glasgow City Council's City Administration Committee approved the receiving of Grant Funds in March 2024 allowing for the formalising of a grant agreement with SPT and subsequently the development of a Memorandum of Understanding with all three partners.</li> </ul>		
<b>Expected milestones for 24/25:</b>		
<ul style="list-style-type: none"> <li>Monthly Project Board meetings will continue between the three partner organisations.</li> <li>Work is progressing to establish a Clyde Metro Case for Investment (CFI) as a separate reporting project and de-linking it with the Glasgow Airport Access Project (GAAP).</li> </ul>		
Sub-projects completed: 0%	Sub-projects under construction: 0%	Sub-projects pre-construction: 100%



## Glasgow City Region: Place



In March 2024, a new Head of Place role was appointed to the GCR PMO, dedicated to leading on strategic spatial planning and spatial delivery programmes including Clyde Mission and the Region's new £160 million Investment Zone.

**GCR Investment Zone:** Work is currently underway to select the sectors and projects which will form part of the Region's Investment Zone (see p.34). Once this has been concluded later in the year, work will progress to set up governance and delivery of the new Investment Zone to make it a reality.

**Clyde Mission:** In August 2023 the Scottish Government migrated the lead role for Clyde Mission to Glasgow City Region. The GCR Place team are leading on the creation of an ambitious strategic masterplan for Clyde Mission that will galvanise the reinvigoration and reimagining of our river corridor from source to sea. Delivering the £25 million Clyde Mission Heat Decarbonisation Fund Programme is a key opportunity and work is underway to inform how we can maximise this investment.

The new Place team will also take forward various spatial planning initiatives and Regional Economic Strategy priorities, including:

**Glasgow and Clyde Valley Green Network:** The Green Network is a crucial part of the Region's drive to address the twin climate and ecological crises and will make the Region a much more connected, resilient, liveable and sustainable place.

**Vacant and Derelict Land (V&DL):** Work has been underway to analyse the Region's V&DL (see p.35). This has involved mapping where sites are located, identifying estimated land values, cost to bring the land back into productive use and investigating possible funding streams. The exercise is allowing a better understanding of the condition of these sites, required access, decontamination and enabling works and of course development opportunities. For the first time, we will be able to demonstrate the economic value of investment in V&DL, and as this work develops, it could have major implications for our investment strategy.

**Regional Spatial Strategy:** The new Regional Spatial Strategy will provide a long-term strategic plan for the Region.

**Clyde Metro:** Over and above connectivity and environmental benefits, the scale of potential for Clyde Metro to shape better places through development, densification and enhancement across the Region is enormous. GCR Place is supporting the project delivery partners to embed place thinking, expertise and ambition within the project from the outset.

For more information contact Ross Nimmo, Head of Place on [ross.nimmo@glasgow.gov.uk](mailto:ross.nimmo@glasgow.gov.uk)



## CASE STUDY

## Glasgow City Region Investment Zone



### £2 billion funding bids for the Glasgow City Region Investment Zone

In June 2023 Glasgow City Region was announced as one of two new Scottish investment zones to benefit from up to £160 million investment, tax reliefs and other incentives over ten years for a package of local projects which will further boost the innovation economy.

An Open Call for project funding bids which ran from January until the end of March generated substantial interest from across the Region, with almost £2 billion worth of project funding bids submitted over 41 key projects.

Businesses eligible to bid for funding required to fall within three key sectors: **Life Sciences; Advanced Manufacturing and Precision Engineering; Digital and Enabling Technologies.**

Analysis carried out last year by the Region's Intelligence Hub confirmed these sectors offer the best potential for growth and investment, with an estimated 500 businesses based in these sectors across the Region's eight council areas.

Applications were asked to set out details of what the project will deliver, how it will be delivered and the match funding, through an online portal.

Project bids have to provide at least 60% of the project funding which would then be matched by 40% of public funding in capital / revenue investment or tax incentives through the Investment Zone.

The **41** project applications received indicated a total match funding / private sector investment of **over £1 billion**, with bids provided across all three of the priority sectors.

A review and assessment of the applications will take place as part of the process to collate the Region's formal proposal including the final package of projects, for consideration and approval by the UK and Scottish Governments.

## CASE STUDY

## Transforming Glasgow City Region's Vacant and Derelict Land



Glasgow City Region faces significant challenges with vacant and derelict land (V&DL), particularly in proximity to its most disadvantaged communities. According to Scottish Government data, half of the area of land included on the national V&DL Register is within Glasgow City Region. However, these sites also offer a huge opportunity for the Region.

While some progress has been made, the existing arrangements and efforts to address V&DL have been fragmented and complex, spanning various national, regional, and local strategies, and multiple funding sources.

Recognising the need for a coordinated approach, the Regional Economic Strategy Action Plan includes a project to develop a compelling business case for Regional V&DL. The aim is to accelerate the revitalisation of these sites, unlocking wide-ranging benefits for the Region.

An in-depth analysis of the 1,655 V&DL sites in GCR has been carried out and 295 priority sites, spanning 1,124 hectares have been identified – equivalent in size to 1,600 football pitches, and more than half the size of Loch Lomond & The Trossachs National Park!

These sites are strategically located within 500 meters of the most deprived areas with populations exceeding 2,000, are lacking short to medium-term development plans and each exceeds one hectare. Additionally, member authorities have adjusted the list to align with local development plans.

The GCR Intelligence Hub has carried out an initial economic assessment of these sites indicating a strong economic case for bringing them back into use, which suggests that every £1 could yield £3.61 in economic benefits. Further work is being done to calculate the environmental, social and health benefits, which will be set out in an Outline Business Case.

The GCR PMO has commissioned consultants to undertake a commercial review of the sites so we can better understand how they can be brought back into use. This work will conclude in August 2024 and it will provide valuable insight into the commercial appetite to develop these sites, what the end use of the site might be, and increase understanding of the interventions required.

All of this data will be incorporated into an Outline Business Case, which will offer the most comprehensive analysis of the challenges of V&DL sites in GCR ever carried out. It will allow us to put in place the specific practical projects that will transform these sites from a challenge to an opportunity for local communities.

## CASE STUDY

## Smart and Connected Social Places – 5G Innovation Region



In November 2023, Glasgow City Region was named as one of ten 5G Innovation Regions to share funding of £36 million from the UK Government for a range of ambitious projects.

Glasgow City Region will be driving forward five projects working at pace to deliver the blueprints, business cases and benefits plans by March 2025.

The projects are about keeping people safe, well, and socially connected in their homes and local communities by harnessing the power of connectivity, digital, and data to transform services.

The projects are shaped by four priorities:

- To **tackle inequalities** head-on by intentionally connecting social assets including social housing, care homes, nursing homes, sheltered housing, day care centres and community hubs.
- To target **digital poverty** and break cycles into other forms of poverty for those who face barriers to living healthy, fulfilling and connected lives.
- To enable new ways of delivering health and care services, releasing **time to care** and redesigning services around the person.
- To accelerate and achieve step changes in **social, environmental and economic outcomes** for Glasgow City Region.

The five projects are as follows:

- **Net Zero Social Assets:** deploying sensors to measure the effectiveness of different energy efficiency and carbon reducing solutions in social homes and other social assets, supporting future investments.
- **Connected Care and Wellbeing:** using Amazon Alexa as part of telecare and response management services to replace red button alarms.
- **Smart Social Assets:** identifying whole system Invest to Save opportunities; investing in connectivity and digital solutions in order to reduce inequalities, build community resilience and promote service sustainability.
- **Digital and Data:** considering how new digital solutions can transform services and social assets, including how data aggregation can help to inform right-time and right-place care and support.
- **Asset-Based Connectivity:** assessing the current connectivity coverage across Glasgow City Region, mapping this to social assets, and shaping strategies to close the needs-led gap.

A key driver and output from the programme will be the involvement, collaboration, knowledge dissemination and scale-up opportunities supported by existing Innovation Networks.

## CASE STUDY

## GCR Innovation Accelerator: The Financial Regulation Innovation Lab (FRIL)



In March 2023, Glasgow City Region was announced as one of three pilot areas across the UK to share £100 million funding for a new innovation and research accelerator as part of the UK Government's Levelling Up plans, alongside Manchester and the West Midlands.

The Glasgow City Region Innovation Accelerator is funding 11 ambitious local projects, all of which formally commenced in spring 2023. One of these projects is the Financial Regulation Innovation Lab (FRIL).

The FRIL is a pioneering project developed by FinTech Scotland in partnership with the University of Strathclyde and the University of Glasgow, emerging from an extensive research and innovation roadmap which identified financial regulation as a key focus for industry over the next ten years. FRIL aims to become a centre of excellence in Glasgow City Region for financial regulation, serving as a strategic asset both for the UK and globally.

FRIL operates through four main workstreams:

- **Innovation Calls:** a series of ambitious innovation calls will bring together industry partners with FinTechs in order to help solve real use-cases across four themes: simplifying compliance, ESG, financial crime and consumer duty.

- **Actionable research:** collaborating with lead academics in areas such as AI, quantum computing, legal and commercial. This research, co-authored with industry, provides solutions and frameworks that are shared with the broader community.
- **Skills development:** recognising a need highlighted by industry to up-skill and re-skill in order to take advantage of AI and emerging technology, FRIL is developing micro-credentials that can be pursued alongside full-time employment.
- **Knowledge sharing:** one of the core principles of FRIL is that all knowledge and solutions are openly accessible, promoting widespread learning and innovation.

FRIL's unique value lies in creating a safe, neutral environment for partners to share challenges and access top academic expertise.

The five winners of the first innovation call were announced on 30 May 2024, following an extremely successful round of 17 FinTechs moving through from the first stage, and three further calls are planned throughout the year.

## Finance



The following provides a summary of the financial position for the period 1 April 2023 to 31 March 2024.

### EXPECTED SPEND 2023/24 VERSUS BUSINESS CASE APPROVALS BY PROJECT/MEMBER AUTHORITY

The table on page 39 shows the Infrastructure project funding costs. The actual spend for 2023/24 was £87.7 million.

Funding approved through the Business Cases approval process represents a total cumulative amount of £584.1 million.

Actual spend for City Deal projects is summarised for each member authority.

Columns E and F summarise grant allocation.

Column E shows grant paid during 2023/24 and column F provides the cumulative grant paid to 31st March 2024.

The total £24 million grant paid was distributed to member authorities as per the grant allocation model.

A further £15 million was received from the Scottish Government and will be distributed in 2024/25.

Cumulative spend to the end of 2023/24 is £493.8 million against £355 million cumulative grant.



**£24 million**

total grant allocation was distributed to member authorities in 2023/24



**£493.8 million**

cumulatively was spent to the end of 2023/24

### CITY DEAL INFRASTRUCTURE FINANCIAL MONITORING ACTUAL SPEND vs BUSINESS CASE APPROVALS BY PROJECT AS AT 31 MARCH 2024

	A	B	C	D	E	F	G
Infrastructure Authority/ Project	Estimated Project Funding £	Actual Spend 2023/24 £	Cumulative To Date Actual Spend £	Funding Allowed through Business Case Stage Approvals £	Grant Paid in 2023/24 £	Cumulative Grant Paid to 31/3/23 £	Total Funding Permitted from Approved Business Cases £
EDC - Place and Growth	34,880,998	1,809,241	3,810,565	700,000			
<b>Total East Dunbartonshire</b>	<b>34,880,998</b>	<b>1,809,241</b>	<b>3,810,565</b>	<b>700,000</b>	-	<b>699,993</b>	<b>18%</b>
ERC M77 Strategic Corridor	43,923,776	2,160,239	15,311,172	16,009,000			
<b>Total East Renfrewshire</b>	<b>43,923,776</b>	<b>2,160,239</b>	<b>15,311,172</b>	<b>16,009,000</b>	-	<b>13,096,991</b>	<b>86%</b>
Glasgow Canal and North	89,332,253	50,747	80,944,000	83,393,000			
Glasgow City Centre	115,520,000	3,853,000	23,011,000	45,997,000			
Glasgow Clyde and Waterfront	113,899,000	15,968,000	47,401,000	58,173,564			
Glasgow Collegelands	27,001,000	-	6,488,000	6,488,000			
Glasgow MGSDP	40,158,000	990,000	34,253,000	36,041,000			
<b>Total Glasgow</b>	<b>385,910,253</b>	<b>20,861,747</b>	<b>192,097,000</b>	<b>230,092,564</b>	<b>3,085,141</b>	<b>161,117,487</b>	<b>84%</b>
Inchgreen	9,757,000	5,048,400	9,757,000	9,727,000			
Inverkip	3,800,000	46,066	64,066	260,000			
Ocean Terminal	10,438,000	19,000	10,230,000	10,438,000			
<b>Total Inverclyde</b>	<b>23,995,000</b>	<b>5,113,466</b>	<b>20,051,066</b>	<b>20,425,000</b>	<b>1,760,818</b>	<b>10,867,350</b>	<b>54%</b>
North Lanarkshire A8/M8	6,479,000	155,000	586,000	1,199,000			
North Lanarkshire Gartcosh/ Glenboig	6,223,000	-	6,223,000	6,223,204			
North Lanarkshire Pan Orbital Transport Corridor	159,761,000	12,164,000	43,226,000	51,401,826			
<b>Total North Lanarkshire</b>	<b>172,463,000</b>	<b>12,319,000</b>	<b>50,035,000</b>	<b>58,824,030</b>	<b>8,265,908</b>	<b>33,737,254</b>	<b>67%</b>
Renfrewshire CWRR	90,636,000	35,694,000	90,636,000	90,636,000			
Renfrewshire GAIAR	37,749,141	219,859	35,532,000	39,049,000			
<b>Total Renfrewshire</b>	<b>128,385,141</b>	<b>35,913,859</b>	<b>126,168,000</b>	<b>129,685,000</b>	<b>7,518,999</b>	<b>67,289,460</b>	<b>53%</b>
South Lanarkshire Cathkin Relief Road	16,000,168	93,210	15,295,461	16,028,000			
South Lanarkshire Council Community Growth Areas	58,439,811	1,947,083	29,985,224	36,057,000			
South Lanarkshire Greenhills	32,030,000	4,673,849	30,762,476	32,018,000			
South Lanarkshire Stewartfield Way	62,200,000	34,263	581,040	1,205,500			
<b>Total South Lanarkshire</b>	<b>168,669,979</b>	<b>6,748,405</b>	<b>76,624,201</b>	<b>85,308,500</b>	<b>3,124,414</b>	<b>62,234,944</b>	<b>81%</b>
West Dunbartonshire (EXXON)	27,897,000	2,732,207	6,677,207	27,897,000	244,580	2,963,681	44%
Airport Link	144,294,000	-	2,993,550	15,149,000	-	2,992,840	100%
<b>TOTAL INFRASTRUCTURE</b>	<b>1,130,419,147</b>	<b>87,658,164</b>	<b>493,767,761</b>	<b>584,090,094</b>	<b>23,999,860</b>	<b>355,000,000</b>	<b>72%</b>

## INFRASTRUCTURE PROJECT FUNDING AND EXPECTED SPEND VERSUS GRANT DRAWDOWNS

The table below shows the actual claims for 2023/24 of £90.6 million compared with the grant drawdowns received of £24 million in 2023/24.

### CITY DEAL INFRASTRUCTURE FINANCIAL MONITORING PROJECT FUNDING AND ACTUAL SPEND vs GRANT DRAWDOWNS AS AT 31 MARCH 2024

Infrastructure Authority/Project	Estimated Project Funding £	Grant Paid in 2023/24 £	Cumulative Grant Paid to 31/3/24 £	Total Claim 2023/24 £	Cumulative Claim to Date £
EDC - Place and Growth	34,880,998			-	700,000
<b>Total East Dunbartonshire</b>	<b>34,880,998</b>	<b>-</b>	<b>699,993</b>	<b>-</b>	<b>700,000</b>
ERC M77 Strategic Corridor	43,923,776			2,553,517	15,650,517
<b>Total East Renfrewshire</b>	<b>43,923,776</b>	<b>-</b>	<b>13,096,991</b>	<b>2,553,517</b>	<b>15,650,517</b>
Glasgow Canal and North	89,332,253			205,905	81,093,220
Glasgow City Centre	115,520,000			3,889,556	23,010,602
Glasgow Clyde and Waterfront	113,899,000			16,289,502	47,401,508
Glasgow Collegelands	27,001,000			-	6,487,800
Glasgow MGSDP	40,158,000			1,321,877	34,252,920
<b>Total Glasgow</b>	<b>385,910,253</b>	<b>3,085,141</b>	<b>161,117,487</b>	<b>21,706,840</b>	<b>192,246,050</b>
Inchgreen	9,757,000			3,630,969	8,365,220
Inverkip	3,800,000			46,066	64,066
Ocean Terminal	10,438,000			-1,165,174	10,229,772
<b>Total Inverclyde</b>	<b>23,995,000</b>	<b>1,760,818</b>	<b>10,867,350</b>	<b>2,511,861</b>	<b>18,659,058</b>
North Lanarkshire A8/M8	6,479,000			156,406	586,148
North Lanarkshire Gartcosh/Glenboig	6,223,000			113	6,223,204
North Lanarkshire Pan Orbital Transport Corridor	159,761,000			12,171,635	43,225,731
<b>Total North Lanarkshire</b>	<b>172,463,000</b>	<b>8,265,908</b>	<b>33,737,254</b>	<b>12,328,154</b>	<b>50,035,083</b>
Renfrewshire CWRR	90,636,000			41,690,187	96,632,070
Renfrewshire GAIAR	37,749,141			214,859	35,526,307
<b>Total Renfrewshire</b>	<b>128,385,141</b>	<b>7,518,999</b>	<b>67,289,460</b>	<b>41,905,046</b>	<b>132,158,377</b>
South Lanarkshire Cathkin Relief Road	16,000,168			216,883	15,295,461
South Lanarkshire Council Community Growth Areas	58,439,811			1,936,256	29,985,225
South Lanarkshire Greenhills	32,030,000			4,674,205	30,762,475
South Lanarkshire Stewartfield Way	62,200,000			143,261	581,041
<b>Total South Lanarkshire</b>	<b>168,669,979</b>	<b>3,124,414</b>	<b>62,234,944</b>	<b>6,970,605</b>	<b>76,624,202</b>
West Dunbartonshire (EXXON)	27,897,000	244,580	2,963,681	2,673,073	6,058,000
Airport Link	144,294,000	-	2,992,840	-	2,992,690
<b>TOTAL INFRASTRUCTURE</b>	<b>1,130,419,147</b>	<b>23,999,860</b>	<b>355,000,000</b>	<b>90,649,096</b>	<b>495,123,977</b>

## PROGRAMME MANAGEMENT OFFICE (PMO) FINANCIAL PERFORMANCE

The PMO is fully funded through contributions from the eight member authorities, with the PMO budget set and recharged to member authorities annually.

Staffing costs are the main item of PMO expenditure. Salary costs and any administrative expenses incurred are reimbursed in full from the participating authorities.

The PMO had an approved budget of £1,750,989 for the financial year 2023/24.

The actual expenditure for the PMO office was £2,357,474, representing an over-spend of £606,485. This was funded by 2022/23 balances brought forward, additional grant income received for new projects and interest on grant income held. The table below provides a breakdown of the PMO budget.

### GLASGOW CITY REGION: CITY DEAL PROGRAMME MANAGEMENT OFFICE BUDGET 2023/24 AS AT 31 MARCH 2024

	Actual costs to 31 March 2024 £	Revenue Budget 2023/24 £	Budget Variance under/(over) £
Salary Costs	1,526,091	1,592,129	66,038
Supplies	5,269	4,000	-1,269
Services	826,114	154,860	-671,254
<b>Total</b>	<b>2,357,474</b>	<b>1,750,989</b>	<b>-606,485</b>

There is a £1,392,159 carry forward from previous years

# Imaging Centre of Excellence (ICE)



The state-of-the-art Imaging Centre of Excellence (ICE) formally opened in 2017, funded by £16 million from the City Deal, matched with a further £16 million from other UK funders and charities.

The four-storey Imaging Centre of Excellence encompasses 4,713 sq. metres housing high specification office / lab space as part of the Clinical Innovation zone for companies and strategic collaborations. The building is also home to four state-of-the-art operating theatres which maximise the additional clinical impact of the site. The ground floor hosts the flagship 7T MRI Siemens imaging system, the first of its kind within a clinical setting. ICE also supports a further modern 3T MRI scanner and CANON CT scanner in adjacent buildings.

This physical and medical infrastructure has consolidated Glasgow’s leadership position in the field of clinical imaging. These investments provided the physical setting, a concentration of expertise, and technology foundation which delivered high-value and high-impact operational benefits and scientific outputs, and helped to leverage major strategic grants spanning the triple helix of Industry NHS and academia.

Key ICE metrics 2017-2023	
ICE Imaging Systems	Cumulative
CT Research	3,878
3T MRI Research	4,420
7T Research	695
CT Clinical	2,442
3T MRI Clinical	1,219
All Scans	12,654
ICE Research Papers	842
in Top 10% Cited	27.3%
Research Income - Core ICE researchers	£25.7M
Major Strategic Grants Supported by ICE	£82 M
ICE Occupancy	100%



The number of patient sessions for the 3T MRI and CANON CT scanner are substantial. These numbers reflect the routine use of the scanners in both research grants and clinical trials. This year has seen a marked increase in scanner use across all scanners reflecting the impact of the new ICE strategy with greater emphasis on research income and clinical trials.

By the of end December 2023, the principal investigators (PIs) associated with ICE achieved over £25.7 million of cumulative research income secured by the original core group of ICE PIs with a further £2.3 million in 2023.

Several initiatives have been launched by the 7T Management Group to increase internationally excellent research outputs, impact, and grant income for ICE.

ICE is a prime example of successful partnership between the University of Glasgow and NHS Greater Glasgow and Clyde where 7T MRI embedded within an acute hospital setting presents the opportunity for pioneering clinical imaging research that is not possible to conduct at most other sites around the world.

The ICE team have jointly supported two major new funding collaborations with Edinburgh University, which have been successfully developed and awarded. One of these is an imaging workstream of research within the £123 million Cancer Research UK Scotland Institute which will support 300 researchers, 100 support staff and 30 research groups across Scotland. This is not included in the strategic grant income table across as not based in ICE.

In addition, the same combination of Glasgow and Edinburgh Universities have secured funding (£14 million) for one of the first two Total Body Positron Emission Tomography (PET) facilities in the UK as part of the National PET Imaging Platform (NPIP), in a four University partnership with the Medicine Discovery Catapult, MRC and UKRI.

ICE continues to deliver on its core strategic objective of consolidating Glasgow’s position as a recognised centre of excellence in both medical imaging and precision medicine, maintaining core research income, publishing high quality papers, supporting imaging in major clinical and routine clinical practice, and supporting over £80 million of strategic grants.

In the past year the new ICE management team has become fully operational, with immediate effects visible.

These recent developments, combining institutional-level dedicated operational management, alongside continued success in securing grant income, will continue to ensure long- term impact generation and sustainability, maximising the value of the City Deal investment.

**ICE IS ONE OF THREE CITY DEAL**

**INNOVATION AND BUSINESS**

**GROWTH PROJECTS**

## Monitoring and Evaluation



### Gateway Review

The Gateway Review is a critical part of our City Deal contract with government. Its purpose is to evaluate the impact of our City Deal project interventions on local economic growth, and the process by which these interventions were agreed and implemented.

In May 2020 the UK and Scottish Governments confirmed that Glasgow City Region had successfully passed the first Gateway Review, unlocking the next £250 million tranche of funding over five years.

The Department for Levelling Up, Housing and Communities (DLUHC) provided a revised National Evaluation Framework in February 2023 which set out the requirements and the timescales for the Gateway Two process. The evaluation will cover progress over the five-year period since the last Gateway Review.

Four key components will be evaluated: the process by which projects are developed, approved and managed; the impact in terms of the project-level evaluations for all projects which were completed by October 2023; capacity and partnership working; and economic forecasting.

The Final Gateway 2 Report is an important document, not simply because it provides evidence of outcomes from City Deal project funding, but vitally because once approved by government it will release £300 million, our second tranche of City Deal Government funding.

The City Deal team with the Intelligence Hub are working closely with member councils of the projects which will be evaluated. The Local Evaluation Framework was completed in May 2023, with a further mid-term report completed in September 2023. The final report is due to be completed by October 2024.

### Project Output Quarterly Monitoring

The quarterly project monitoring report collated by the PMO provides a summary of the direct outputs from City Deal Infrastructure projects and a selection of follow-on outputs. The project benefits delivered each quarter and the cumulative benefits delivered to date will be reported to the Chief Executives' Group and Cabinet and shared with the UK and Scottish Governments. The table on page 45 demonstrates benefits delivered until the end of March 2024.

Project Output/Outcome Benefits	Estimated Total Project Benefits by 2035	Benefit Delivered to end of March 2024
Blue Green Infrastructure (sqm)	179,000	83,293
Properties with reduced flood risk	7,178	2,520
Public Realm Created (ha)	51.80	10.68
Public Realm Enhanced (ha)	50.40	14.54
Land with reduced flood risk (ha)	2,583.97	525.00
Carriageway with reduced flood risk (km)	34.70	13.81
Bus Lanes (New) (km)	0.08	0.08
Rail Stations (New)	1	0
Cycle Routes Created (km)	70.76	22.23
Cycle Routes Enhanced (km)	2.05	1.25
Junctions (New)	33	6
Junctions (Improved)	110	27
Pedestrian Routes Created (km)	51.02	18.26
Pedestrian Routes Enhanced (km)	21.68	1.70
Pedestrian/cycle bridges (New)	6	2
Road Bridges (New)	6	3
Road Created (New) (km)	25.25	9.42
Road Enhanced (km)	43.89	7.99
Park and Ride (new) (number of spaces)	155	155
Total Area reclaimed, (re)developed or assembled as a result of the project (ha)	971.15	663.49
Total Area of Opportunity Sites (ha)	677.66	495.50
Vacant and Derelict Land Brought Back into Use/Removed from SVDL Register (ha)	230.80	45.49
Shops [Class 1] (sqm)	246,635	11,578
Financial, Professional and Other Services [Class 2] (sqm)	40,412	1,860
Food and Drink [Class 3] (sqm)	1,760	0
Business [Class 4] (sqm)	428,721	79,813
General Industrial [Class 5] (sqm)	460,510	31,587
Storage of Distribution [Class 6] (sqm)	100,200	0
Residential Institutions [Class 8] (sqm)	14,560	0
Residential (Houses and flats) [Class 9] (sqm)	757,005	55,978
Non-residential Institutions [Class 10] (sqm)	11,598	10,668
Assembly and Leisure [Class 11] (sqm)	1,655	1,655
Number of New Residential Units (HLAA2018.CAPACITY)	21,571	5,100
Number of New Private Housing Units (HLAA TENURE.PRIV)	8,782	3,468
Number of New Affordable Housing Units (HLAA TENURE.INT)	1,128	500

## Community Benefits



Securing contractual community benefits through the delivery of our City Deal infrastructure investment is a key priority.

To date, a range of key benefits have been secured for businesses by the end of **March 2024**.

### CONTRACTS

- A total value of **£447.7** million in Tier 1 contracts awarded;
- £85.6 million of this total value was awarded to Small and Medium Sized Enterprises (SMEs), across 146 contracts;
- A combined contract value of over £147.6 million has been awarded to Glasgow City Region based businesses; and
- Contracts to the value of £54.50 million were awarded to SMEs based in Glasgow City Region.

### COMMUNITY BENEFITS

- Through the awarding of these City Deal contracts, at the end of March 2024, a total of **2,048** community benefit opportunities were secured. These include:
  - **350** jobs and apprenticeships;
  - **918** skills and training opportunities;
  - **112** actions to support local businesses;
  - **222** additional vocational training opportunities; and
  - **£174,000** of financial support for community projects.

Further details on community benefits are shown in the table on page 48.

### CASE STUDY

## Communities benefit from Aurs Road construction



Cheque presentation to local causes, showing Council Leader Owen O'Donnell, Elaine Cheatley from Work East Ren, Douglas Jupp from GRAHAM and Paul McIlvenny from Include Me 2 Club

The transformation of Aurs Road has offered the opportunity to deliver valuable wider benefits and a lasting legacy for local communities in East Renfrewshire.

The £22.68 million Aurs Road project aims to upgrade and improve the road between Barrhead and Newton Mearns from a winding, single carriage road to a safer, straighter road with a new active travel route and waterside promenade.

Civil engineering company GRAHAM are carrying out the works on behalf of East Renfrewshire Council and are working in partnership with Work East Ren, the council's employability service to ensure that local residents benefit from employment and upskilling opportunities generated as a result of the project. So far, four jobs on the construction site have been filled by previously unemployed local people via Work East Ren including Ryan Moran, who is currently employed as a site administrator.

Ryan commented: "I heard about this job through my Work East Renfrewshire support coach and applied straight away for the role of administrator/receptionist at the Aurs Road site.

"The job appealed because it was close to where I live, and it was a role I was confident in being able to apply myself to and to develop new skills professionally. Prior to being accepted for this role, I was out of work for 4 years and was really struggling with my mental health.

"I look forward to coming to work every day as it is a job I love doing and it is a positive environment with great people around me and I couldn't want anything more from a job."

Funding was also provided to support a Construction Skills Certification Scheme (CSCS) course to upskill local people, and GRAHAM has developed an Introduction to Engineering programme targeted towards senior pupils from local high schools which aims to help students gain practical experience while also benefiting from CV creation and interview coaching.

East Renfrewshire Schools Vocational team has welcomed the valuable contribution that GRAHAM has made to support their existing programmes - providing industry talks, visits and work experience as well as participating in school careers events and industry challenge days.

Local groups are able to register their proposals on a wish list on the council's website and community benefits from the project have also been channelled towards fulfilling these wishes. Barrhead-based charity Include Me 2 Club, benefited from a donation via this wish list to support their work with children, young people and adults with additional support needs and disabilities.



PROGRAMME TIER 1 CONTRACT AWARDS	OUTCOME ACTIVITY UP TO END MARCH 2023	
All Contract Awards	£417.7 million (across 483 contracts)	
Contracts Awarded to a GCR Based Company	£147.6 million (33% of total value of contracts awarded)	
Contracts Awarded to SMEs	£85.6 million (19% of total value of contracts awarded)	
Contracts Awarded to GCR Based SMEs	£54.5 million (12% of total value of contracts awarded)	
COMMUNITY BENEFIT OUTCOMES	SECURED	DELIVERED TO DATE
<b>Targeted Recruitment and Employment (total)</b>	<b>350</b>	<b>236</b>
New Entrants – City Deal Priority Groups	94	71
New Entrant Graduate - (from Priority Group)	36	27
New Entrants – Council Programme or Initiative	128	72
New Start - Apprentice (from Priority Group)	57	38
Apprentice - Transferred	35	28
<b>Targeted Skills &amp; Training - Category Total</b>	<b>918</b>	<b>587</b>
Work Experience Placement - Non School	147	90
Work Experience Placement - School	243	156
Work Experience Placement - Foundation Apprenticeship	19	9
Careers Event	200	142
Workplace Visit	189	146
School Mentoring or Enterprise Programme	51	24
MCR Pathways 1-2-1 Mentoring Programme	15	7
Taster Session - Delivery Partner Programme	35	11
Volunteering Opportunity - City Deal Priority Group	6	1
Training Programme	13	1
<b>Supply Chain Development - Category Total</b>	<b>112</b>	<b>77</b>
Supply Chain Briefing with SMEs	76	46
Business Mentoring for a SMEs	35	30
Business Mentoring with Social Enterprise	1	1
<b>Vocational Training Qualification Total</b>	<b>222</b>	<b>193</b>
Community Engagement Support (All)	449	293
Financial Support for a Community Project	£174,000	£139,000

## Outlook: the year ahead



Over the past decade, Glasgow City Region has undergone a period of epic transformation.

We have re-written our history as an industrial powerhouse, progressing to a world-class knowledge-based economy of the future with a diverse range of specialisms.

Our £1.13 billion UK and Scottish Government funded City Deal remains the largest and most advanced in the country and is delivering at pace.

Building on the foundations established by the Deal, the Region has been granted further extensive funding for key programmes from the UK and Scottish Governments. Last year saw almost £300 million of new Government funding come to the Region.

### Key Achievements

From 5G to a £33 million Innovation Accelerator, a new £25 million low carbon masterplan for the Clyde, the £74 million Shared Prosperity Fund Investment Plan and a £160 million local investment zone – we made the biggest leap forward last year since 2014 when our City Deal began – with boosted funding and resources and an extended Regional remit.

Our population of 1.8 million continues to grow, with Glasgow recently named as one of the best cities in the world in which to live. People, investors and business are drawn by our vibrant culture, highly educated workforce and spirit of innovation. Success has been thanks to effective governance and an intelligence led approach. We have a well-established, strong, progressive and forward-looking partnership of public, private and academic sectors, the first Regional Economic Partnership (REP) in Scotland. This is led by the Glasgow City Region Cabinet and supported by a growing Regional PMO. Our Intelligence Hub, which is respected across the UK, provides the data to support key policy decisions.

### Ambition

Our ambition matches the challenges faced today and in the future by the Region and by our residents and businesses. These challenges and opportunities are set out in the Region's Economic Strategy. Key projects we want to deliver have been strongly evidenced by data and collectively they will supercharge the Region's economy to the next level.

### Equity in Powers and Funding

In the months ahead, as we move towards the conclusion of our City Deal, focus must turn to the next major package of investment from Governments.

At the heart of everything we do is People. Despite our success, we remain home to some of the most deprived communities in the country.

Glasgow City Region provides the greatest opportunity and continues to have the greatest need for investment. Last year we saw comparator UK city regions being granted further extensive funding and local powers.

Glasgow City Region must be given similar powers and funding, to make the decisions required to address our key collective and local challenges. This is vital to our maintaining momentum to address key issues around inclusion, realising our ambitions and securing continued economic success and resilience for the Region, for Scotland and the UK.



**Kevin Rush**

Director of Regional Economic Growth

# Glasgow City Region: Economy at a Glance



**£48 billion**

total GVA – the fourth largest UK City Region outside of London



**72.9%**

in employment  
over 850,000 individuals  
in employment



**3.2%**

unemployment rate  
1.4 percentage points lower than  
the onset of Covid-19 in 2020



**+400,000**

additional fibre broadband  
connections since 2020



**53.9%**

proportion of working-age population  
educated to HNC-degree level, the  
best rate among UK Core City Regions



**1.85 million**

total population –  
33.7% of Scotland